

24-P-0585

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Apr 29, 2024

Department of Defense
OFFICE OF PREPUBLICATION AND SECURITY REVIEW



Defense Business Board Meeting

May 7-8, 2024

Meeting Agenda

--- Day 1 ---

TUESDAY, MAY 7, 2024

PENTAGON LIBRARY CONFERENCE CENTER, ROOM B7

CLOSED SESSION

- 9:00 – 9:05 AM Begin Closed Session – Ms. Cara Allison Marshall, Designated Federal Officer (DFO)
- 9:05 – 9:10 AM Chair's Welcome – Hon. Deborah James
- 9:10 – 10:00 AM *Classified Discussion* on Implementing Emerging Technologies to Create Operational Strategic Effects – Mr. Jay Dryer, Director, Strategic Capabilities Office
- This discussion will focus on using existing Defense Department tools and processes to adapt developing technology to key operational challenges in the National Defense Strategy.
- 10:00 – 10:30 AM *Classified Discussion* on Current Affairs – Hon. Lloyd Austin, Secretary of Defense
- This session is expected to focus on the state of the current global security environment and its implications for current and future business operations.

U.S. NAVAL RESEARCH LABORATORY

- 1:00 PM – 4:00 PM *Classified Briefing* on U.S. Naval Research Laboratory Operations followed by Tour
- This tour and discussion will explore management constructs unique to NRL's mission and personnel, to include developing and managing talent, and communicating across a diverse workforce. This portion of the meeting will cover how NRL partners with industry to fulfill their mandate, and demonstrate capabilities made possible by NRL's organizational constructs and authorities.



Meeting Agenda

--- Day 1 Continued ---
TUESDAY, MAY 7, 2024

NAVY EXECUTIVE MESS, ROOM 4D728

CLOSED SESSION

Navy Executive Mess, Room 4D728

- 5:10 – 5:15 PM Chair's Remarks – Hon. Deborah James
- 5:15 – 7:00 PM *Classified Update* on Industry Partnerships with the Director of Information Systems Agency (DISA) – Lt Gen Robert J. Skinner, DISA and the Commander of the Joint Force Headquarters-Department of Defense Information Network
- General Skinner will offer an overview of DISA's partnerships with various stakeholders to bolster warfighter capabilities, including how DISA is developing global situational awareness and assessing the threat against DISA operations and assets. He will discuss unique challenges of managing a DoD Agency and Field Activity (DAFA), as well as provide insights on recommendations from the February 2023 *DBB IT User Experience Study*.
- 7:00 – 7:05 PM Adjourn Closed Session – Ms. Cara Allison Marshall, DFO

- End of Day One Sessions -



Meeting Agenda

--- Day 2 ---

TUESDAY, MAY 8, 2024

PENTAGON LIBRARY CONFERENCE CENTER, ROOM B7

CLOSED SESSION

8:30 – 8:35 AM Begin Closed Session – Ms. Cara Allison Marshall, DFO

8:35 – 8:40 AM Chair's Welcome – Hon. Deborah James

8:40 – 9:45AM *Classified Discussion* on Growing Production Capacity for Crises – Dr. Erin Simpson, Director, Joint Production Accelerator Cell, Office of the Under Secretary of Defense for Acquisition & Sustainment

The conversation is expected to delve into actions the DoD is taking to prioritize resources and to create a modern, resilient defense industrial ecosystem designed to deter U.S. adversaries and meet the production demands posed by evolving threats. Dr. Simpson will elaborate on the obstacles confronting the DoD in building resilient supply chains.

9:45 – 10:45 AM *Classified Discussion* on Emerging Global Threats, including the Supply Chain, and their Potential Implications for the National Defense Strategy – MG Joseph “JP” McGee, US Army, Director for Strategy, Plans & Policy, J5

This discussion will focus on strategic proactiveness to ensure adaptability, resilience, and continued effectiveness in an ever-evolving security landscape and on how the DoD can partner with industry before and during crises.

10:45 – 11:00 AM Break



Meeting Agenda

--- Day 2 , continued ---

TUESDAY, MAY 8, 2024

PENTAGON LIBRARY CONFERENCE CENTER, ROOM B7

CLOSED SESSION

11:00 – 11:45 AM *Classified Discussion* on Making DoD Work Attractive to Non-Traditional Companies– Hon. Kathleen Hicks

The Deputy Secretary will share successes the DoD has realized in becoming a better partner for non-traditional defense companies, along with how combinations of traditional and non-traditional companies are working together to accelerate capability development and delivery

11:45 – 11:50 AM Adjourn Closed Session – Ms. Cara Allison Marshall, DFO

- End of Day Two Sessions -





Day 1

Begin Closed Session

PENTAGON LIBRARY CONFERENCE CENTER, ROOM B7

Ms. Cara Allison Marshall

Designated Federal Officer



Chair's Welcome

Hon. Deborah James

Chair, Defense Business Board



Classified Discussion

Implementing Emerging Technologies to Create Operational Strategic Effects

Mr. Jay Dryer

Director, Strategic Capabilities Office



Classified Discussion

Current Affairs

Hon. Lloyd Austin
Secretary of Defense



Classified Discussion

U.S. NAVAL Research Laboratory Operations and Tour



Classified Discussion

Industry Partnerships with the Director of Information Systems Agency (DISA)

Lt Gen Robert J. Skinner

***DISA & the Commander of the Joint Force Headquarters,
Department of Defense Information Network***



Adjourn Closed Session

Ms. Cara Allison Marshall

Designated Federal Officer



Day 2

Begin Closed Session

PENTAGON LIBRARY CONFERENCE CENTER, ROOM B7

Ms. Cara Allison Marshall

Designated Federal Officer



Chair's Welcome

Hon. Deborah James
Chair, Defense Business Board



Classified Discussion

Growing Production Capacity for Crises

Dr. Erin Simpson

Director, Joint Production Accelerator Cell,

Office of the Under Secretary of Defense for Acquisition & Sustainment



Classified Discussion

Emerging Global Threats & Potential Implications for National Defense Strategy

MG Joseph “JP” McGee

U.S. Army, Director for Strategy, Plans & Policy, J5



Break



Classified Discussion

Making DoD Work Attractive to Non-Traditional Companies

Hon. Kathleen Hicks

Deputy Secretary of Defense, Department of Defense



Adjourn Closed Session

Ms. Cara Allison Marshall

Designated Federal Officer



DEFENSE BUSINESS BOARD

